# Are We Building Competitive and Liveable Cities?



Guidelines on Developing Eco-efficient and Sustainable Urban Infrastructure in Asia and Latin America

PREVIEW









The guidelines 'Competitive and Liveable Cities: Developing Eco-efficient and Sustainable Urban Infrastructure in Asia and Latin America' have been developed by the United Nations Economic and Social Commission for Asia and the Pacific (ESCAP), the United Nations Economic Commission for Latin America and the Caribbean (ECLAC), in partnership with the Urban Design Lab (UDL), the Earth Institute, at Columbia University in the City of New York, in the context of the project 'Eco-efficient and Sustainable Urban Infrastructure in Asia and Latin America'.



The project has been implemented by ESCAP and ECLAC in partnership with the United Nations Human Settlements Programme (UN-HABITAT).

The objective of the project is to promote the application of eco-efficiency principles and criteria to urban infrastructure development as a basis for enhancing sustainability and for expanding financing opportunities.



Activities included research, expert group meetings, case studies and pilot projects.

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## Are We Building Competitive and Liveable Cities?

Developing Eco-efficient and Sustainable Urban Infrastructure in Asia and Latin America

### Rae Kwon Chung

Director, Environment and Development Division, United Nations Economic and Social Commission for Asia and the Pacific (UN-ESCAP)

Cities in Asia-Pacific are already suffering from severe environmental prob-

lems such as air pollution, traffic congestion or waste, while the basic needs of

millions of urban citizens are vet to be met. The unprecedented urbanization

of the region poses an even greater challenge for providing adequate hous-

ing, energy, water, sanitation and mobility to all. Eco-efficiency principles and criteria can help realize the necessary win-win approaches to environment

and development.



### Joseluis Samaniego,

Director, Sustainable Development and Human Settlements Division. United Nations Economic Commission for Latin America and the Caribbean (UN-ECLAC)

'Patterns of infrastructure development determine environmental sustainability of economic growth. In turn, eco-efficiency is a key criterion for the development of sustainable infrastructure, and therefore a key objective in developing, planning and building more sustainable cities. Public and private investments in eco-efficient infrastructure in Latin America and the Caribbean are key for mitigation and adaptation to climate change impacts.'



## **Richard Plunz** Director, Urban Design Lab,



Earth Institute at Columbia University in the City of New York (UDL)

'The unprecedented scale of our global urbanization requires unprecedented global attention to the design of our cities; to consider not only their physical form and function, but also the enabling factors underlying long-term competitiveness and environmental sustainability. Our timing is crucial with no time to lose.'

Why do we need inclusive and sustainable urban development?

80% of people in Latin America live in cities

New city like Singapore every month for 20 years

30%

45 million people in Brazil live in slums

....

30% of citizens in Asia live in slums

20 x 12 x  $\sqrt{4}$  million

rural II

urban

## CITIES OF HOPE, CITIES OF DESPAIR

### Urbanization: Towards a Global City In Latin America 80% of people live in urban areas. This figure will grow to 85% by 2030<sup>1</sup>.

In **2030**, about **2.6 billion** people will live in cities in Asia-Pacific<sup>2</sup>. This growth is equivalent to adding an entire new city of **4 million** people, such as Singapore<sup>3</sup>, every **month** for the next **20 years**.

### Social Issues: Urbanization of poverty

Approximately **30%** of urban residents in Asia-Pacific live in slums<sup>4</sup>, without basic services. The number of people living in urban slums in India<sup>5</sup> now exceeds the entire population of the Philippines<sup>6</sup>.

### In Brazil **45 million** people live in urban slums<sup>7</sup>. This is almost 3 times the entire population of Chile<sup>8</sup>.

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45 million

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## ECOLOGICAL FOOTPRINT

### Environment: Enormous Footprint

Cities occupy **3%** of the Earth's land surface, house half of the human population, use **75%** of the resources<sup>9</sup>, and account for approximately **2/3** of all used energy and greenhouse gas emissions<sup>10</sup>.



Cities use 75% of the Earth resources

### Asia needs US\$ 10 trillion over 10 yrs for infrastructure



80% of Asia's GDP is produced by the cities

### LAC needs 3% of annual GDP for infrastructure



## CITY ECONOMIES

### Finance:

**Need for Investment** Infrastructure investment in Asia-Pacific must reach an estimated **US\$ 10 trillion** over the next **10 years** to keep up with its consumption and construction needs<sup>13</sup>. This enormous investment requirement is comparable with two times the whole Latin America and the Caribbean region's yearly GDP<sup>14</sup>.

Infrastructure investment requirements in Latin America and the Caribbean are estimated at **3%** of the region's annual GDP<sup>15</sup>.

### **Economic Issues:** Engines of growth

In Asia-Pacific over **80%** of the region's GDP is produced in cities and towns<sup>16</sup>. Bangkok alone accounts for **38%** of Thailand's GDP<sup>17</sup>.

The GDP of Buenos Aires outsizes some of the region's national GDPs like those of Uruguay and Paraguay<sup>18</sup>.

The Ecological Footprint measures how much of the Earth or how many planet Earths it would take to regenerate the resources we use and to absorb the waste we produce. In **1990**, our humanity started demanding more than one planet Earth to support our current lifestyle<sup>11</sup>.

Carrying capacity is defined as the maximum population that can survive indefinitely in a given environment. It depends on the available resources and the consumption habits.<sup>12</sup>.



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## Are traffic congestion and high energy costs eating up your competitiveness?

### Infrastructure has key implications for urban development.

It is difficult and costly to modify. Once built, it locks cities into specific consumption patterns for decades. Constructing, operating and maintaining infrastructure is resource intensive: taking up energy, water, materials and land thereby causing major environmental impacts.

Traffic congestion costs can be as high as 10% of a city's GDP<sup>19</sup>.

Traffic congestion in Bangkok is responsible for 2.1% loss of the whole country's GDP<sup>20</sup>.

Traffic congestion in Lima. Peru contributes year<sup>19</sup>.





## Cities are at a crossroad

CHOOSING OUR FUTURE

Choices made today will determine the competitiveness, guality of life and environmental sustainability of cities for decades to come.

Cities in Asia and Latin America are at a crossroads in developing and expanding infrastructure in support of fast economic growth and rapid urbanization.



leads to:

• Fast, safe, affordable transportation

Vibrant streets and green areas

Clean and healthy environment

• Attraction of foreign investment

• Cities for people

• Lower energy bills

• More jobs

• More value for money

• Increased quality of life

leads to:

- Cities for cars
- More traffic congestion
- More pollution
- Health problems
- High energy bills
- Higher costs on the long run
- Less competitiveness
- Less jobs
- Decreased quality of life

Cities will grow. There is no question about that. How we build them. though, is up to us.

to the loss of approximately 10% of GDP or US\$ 6,240 million every

Along their life-cycle, buildings alone are estimated to consume up to 40% of all energy use and cause up to 30% of GHG emissions<sup>21</sup>.

## URBAN METABOLISM

## Cities as living organisms

People dwell in cities to have access to jobs, education, health, goods and services. Resources like raw materials, land, water and energy are the inputs required to deliver these goods and services that present a value for the society, while producing waste and emissions in the process.

## Eco-efficiency:

## a driver for competitiveness and liveability

Principles of eco-efficient and sustainable urban development:

- Maximize quality of life
- Maximize competitiveness
- Maximize environmental sustainability



Reducing the consumption of resources and the impact on nature is critical for achieving sustainable development with increased value for society.



'A moral point of view is compatible with efficiency' Antanas Mockus, former mayor of Bogotá

The quality of life of our citizens as well as competitiveness and environmental sustainability of cities depend on the efficiency of this 'urban metabolism'.



These principles are not in conflict, but can reinforce each other. The concept of eco-efficiency seeks to develop synergies, rather than just balance trade-offs.

Eco-efficiency is expressed as the creation of more value with fewer resources and less impact, or doing **more with less**.

Eco-efficiency is a management philosophy which encourages municipalities and businesses to seek for environmental improvements that generate consorted social as well as economic benefits. It promotes innovation, growth and competitiveness while protecting our environment<sup>22</sup>.

### ECO-EFFICIENCY

 $EE = \frac{\begin{array}{c} \text{Economic and} \\ \text{Social Value} \\ \hline \text{Environmental} \\ \text{Impact} \end{array}$ 

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WHAT DOES NOT WORK Counter-intuitive examples of bad policies:

Focus on the basics:

### **Roads are congested**

• Why not build more roads or flyovers? Expanding roads has proven to be ineffective and even counter-productive in easing congestion as it attracts an even higher volume of cars.



### Waste is increasing

• Why not plan more landfills? Landfills bury waste that could be recycled or reused, contaminates ground water, releases greenhouse gases, and uses up valuable land.

# bikeable cities and invest in public transport.

**Roads are congested** 

Waste is increasing

• Invest in Reduce, Reuse, Recycle (3R) measures.

Water demand is growing

• Invest in wastewater treatment and rainwater harvesting.

• Build the city for people, not cars. Develop walkable and



'Trying to solve traffic problems by building bigger roads is like puting out a fire with

Enrique Peñalosa,

### Energy demand is growing

Water demand is growing

as reducing contamination.

• Why not utilize more fresh water reserves?

• Why not build new power plants? Building new power plants is much more expensive than reducing demand and, in many cases, using renewables on the long run.

Waste water treatment and reuse can greatly enhance water supply, as well

**Energy demand is growing** 

• Invest in energy efficiency and conservation.



Guidance on choosing and prioritizing appropriate policies and policy instruments will be further elaborated and provided in the complete publication of the Guidelines for Developing Eco-efficient and Sustainable Urban Infrastructure in Asia and Latin America. WORK



MHAT











former mayor of Bogotá

gasoline'

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## A new way to build competitive and liveable cities:

Eco-efficiency can be used as a driver to promote win-win solutions that maximize competitiveness, quality of life and environmental sustainability. In order to guarantee eco-efficient outcomes, the following strategic principles are critical.

**3.** Recognize the multiple values of natural resources page 19 Take a life-cycle approach and consider all values (monetary and not) of natural resources and the environment.

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'You must be the change you wish to see in the world.' Mahatma Gandhi

1. Lead the change page 15 Drive the change you wish to see in the city. Put sustainable infrastructure on top of your agenda.





4. Turn 'green' into a business opportunity Build the business case for eco-efficient solutions.

'There is no ideal system except integration.' Jaime Lerner, former mayor of Curitiba

2. Link sectors and actors Integrate across sectors and between institutions.

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5. Build the city for the people together with its people page 23 Sustainable outcomes can be achieved only through broad-based participation.



STRATEGIC

PRINCIPLES

'The concept of incentivizing clean energy so that it's the cheaper, more effective kind of energy is one that is proven to work and is actually a marketbased approach.' Barack Obama

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'A good city is a good social event. What interests people the most are other people. Build cities for the people.'

Jan Gehl, architect





## Curitiba. Brasil URBS Rapid Bus System

Off-board fare collection, along with the bus lane, is the key innovative strategy in 'Metronizing' the Bus Transit System and is making it in deed rapid.

The most important element in urban planning was a linear growth pattern, which served to protect both density and green public spaces. A combination of land-use zoning and public transport development led to a decrease of traffic in the city centre and the development of services, housing, and industries along vertical axes.



Seoul, Republic of Korea

## Cheongye-Cheong Canal The historic waterway had to make place for an elevated expressway. In 2003, however, Seoul City embarked upon the restoration of the 5.8 ki-

lometer waterway by peeling back pavement to make this public space thoroughfare a part of the citywide eco-friendly initiative.

## Lead the change

Being the one to walk the unpaved road towards changing your city's future requires courage because of potential initial resistance from a number of stakeholders who doubt the benefits of the new intervention. Experiences such as those in Seoul, Republic of Korea and Curitiba, Brazil however, show that in spite of initial resistance, sustainable infrastructure development projects can be very successful, not only in eco-efficiency and sustainability outcomes, but also in increasing the popularity of the mayor or politician pushing the agenda.

### Lee Myung Bak

The President of the Republic of Korea

Lee Myung Bak, President of the Republic of Korea, started his political career as mayor of Seoul in 2002. Mr. Lee owes much of his electoral victory to two large-scale sustainable urban development projects he successfully completed as the mayor of Seoul: the restoration of the Cheonggyecheon waterway and the reformation of the public transportation system in Seoul. These sustainable infrastructure initiatives immediately made Mr. Lee, a top Presidential contender.

### Jaime Lerner

Three Times Mayor, Two Times Governor, Architect, Planner Curitiba. Brasil

Following his three mayoral terms, Jaime Lerner won election twice as governor of Paraná State after which he retired from his political career to devote himself to the practice of architecture, planning and worldwide lecturing on sustainable urban design. Among many sustainable initiatives that Mr. Lerner initiated the 'Metronizing' Rapid Bus System stands out as an example of a successful practice that made many cities follow. Mr. Lerner is a visionary leader and a strong advocate of the livable city designed for people.



'When the best leader's work is done, the people say: We did it ourselves!"

Lao Tzu, Chinese Taoist Philosopher





STRATEGIC

PRINCIPLE



# Ulsan, Republic of Korea Eco-Industrial-Park (EIP)

The Eco-Industrial-Park in Ulsan demonstrates that eco-efficiency is a key driver for local business communities as it can help them to produce better goods and services while using fewer resources and generating less environmental impact; synergies (cooperation) between these companies have resulted in increased efficiency of resource use (in information, materials, water, energy, infrastructure and natural habitat) and less pollution. In case of Yoosung Company and Hankook Paper for instance, the investment to exchange steam, produced from waste, had a payback time of less than half a year.

A decisive point was the cooperative network, supported by the national government.











An Eco-industrial Park (EIP) is a community of businesses that cooperate with each other and with the local community to efficiently share resources (information, materials, water, energy, infrastructure and natural habitat), leading to economic gains, gains in environmental quality, and equitable enhancement of human resources for the business and local community.

Cities need initiatives that not only focus on the physical element of infrastructure but also measures that promote a good life and economic development. Providing a solution to this need can only be done by breaking away from separated systems in thinking, infrastructures and policies, and start to identify win-win solutions.

Most gains in eco-efficiency can be made by finding integrated solutions among sectors such as transport and land-use planning. Horizontal integration among sectors is needed to identify the cross-cutting issues and potential synergies. Vertical integration between local and regional governmental agencies, the private sector and citizens is needed to develop policies and strategies that benefit all.

### What does it mean for the city and its people?

- More competitive and liveable through environmental sustainability
- Attractive, vibrant and healthy living areas

Link sectors and actors



'If you don't understand the structure of the city, it is difficult to work on it.' Jaime Lerner, former mayor of Curitiba

PRINCIPLE



An integrated and sustainable approach to urban development enables cities to respond to current challenges of urban expansion, resource depletion, quality of life and increased competitiveness.



### Bogotá, Colombia Transmillenio Rapid Bus

combined with walkable and green areas. Enrique Peñalosa won prizes for his efforts related to transportation. land use and housing for the poor, pollution abatement, and the critical need for public spaces, and their environmental benefits and overall contributions to the quality of life





### Singapore Active, Beautiful and Clean Waters Programme: 'Water for All: Conserve, Value, Enjoy' • Shift from cost to value Shift from economic necessity to social relevance Shift from mono-use to multifunctionality

## Recognize the multiple values of natural resources

Natural resources, such as water or primary energy sources, need to be considered not only in terms of their direct market price, but more importantly as systems that deliver services to people. Therefore, do not only consider monetary costs, but also non-monetary values of the environment for people, as they can become a driver for increasing quality of life and economic competitiveness.





The case of **Singapore** shows a re-orientation of policy and thinking. From the historically grounded engineering approach that regards infrastructure resources as an economic good, the approach now embraces many of the principles of eco-efficiency by looking at water as a means to improve the quality of life of people and the attractiveness of the city as a whole; water infrastructure management has been integrated as part of the planning and design of the city, so that the local community can begin to embrace its waterways as attractive and positive features in the urban landscape.

The case of **Bogota**, **Colombia** shows that cities can be reborn by redesigning them not primarily on economic principles of profit, but on those of social equity and quality of life. Achievements included:

• Installation of a new form of urban management with a focus on principles and strategies of the sustainability

• Introduction of the TransMilenio - a Bus Rapid Transit System currently among the biggest in the world

- Sidewalks improvement initiative
- Renovation of some of the most important avenues of the city
- Construction of the most extensive network of bike paths in Latin America
- Improvement of the existing city parks and the construction of several new ones
- Substantial improvements of infrastructure in the slums of Bogotá

### What does it mean for the city and its people?

• Local people, as well as international business will embrace the city because of its aesthetic, healthy and dynamic living and work environments. The city will become a place to not only live and work but also enjoy life to the fullest.



Developing infrastructure is not an objective itself. It's purpose is to improve the lives of the citizens.

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## Turn 'green' into a business opportunity

Current infrastructure approaches are biased towards unsustainable approaches as environmental and social costs and benefits, not transmitted through prices, are not taken into account in business cases. Governments, both national and local, need to include externalities (both costs and benefits) into decision-making and build the business case for eco-efficient and sustainable infrastructure development.



Resource efficient buildings also show win-win outcomes: if we don't take into account the life-cycle costs and impacts of buildings, but only the initial construction costs, we will end up paying (external) costs for about 40 years: high energy bills, inefficient and costly management, maintenance and demolition. Moreover, we will miss out on the benefits: affordable, comfortable, attractive and environmental sustainable housing.

Building the business case for eco-efficient infrastructure requires a mix of policy instruments such as regulations, economic and fiscal instruments, as well as voluntary agreements with the private sector.

The guidelines will provide detailed information on how and when to apply such policy instruments, and how to identify and prioritize specific policies.



To make an impact on society, eco-efficiency must go beyond simply improving existing processes. It must also involve changing existing processes, creating new policies and changing or influencing markets with new

ideas and rules<sup>22</sup>.









Dushanbe

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Surabava, Indonesia Comprehensive Kampung Improvement - Improved 1.2 million people's living environment spread over 3.008 ha - 220 km footpaths and roads - 93 km drains and culverts

- 56 km water pipes
- 86 public bathing, washing and toilet facilities

- improved solid waste collection - constructed elementary schools and public health centers<sup>23</sup>



communities<sup>23</sup>.



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Build the city for the people together with its people

While strong leadership is required to steer the process, broad-based participation in planning and developing infrastructure is essential in order to guarantee win-win outcomes and the overall sustainability of solutions.

We can improve the lives of people by allowing them to design their own environment. It is increasingly recognized that the involvement of local communities in designing and building a liveable local environment form the main building blocks towards truly sustainable cities. Focus should be put on establishing affordable access to services and job creation through social links, grouping of efforts and the search for solutions based on local ideas, circumstances and needs.

The case of Surabaya, Indonesia, shows that community-based mobilization of resources and implementation activities is very effective while dealing with low-income group problems. A sense of ownership, especially through the creation of independent institutions in communities, helped to make the city inclusive, responsible and credible. Although this programme made up a fifth of the total city development budget, it served almost two thirds of the population, mostly low-income groups.

The planning and implementation of public private partnerships contracts have showed to be pitfalls in many cases around the world. However, the case of Manila, the Philippines shows that political will, experienced advisers and good public relations can push and speed up the process of designing, planning and implementation, making private sector participation in urban infrastructure for low-income groups feasible.

#### What does it mean for the city and its people?

• Feeling of ownership and belonging: the power to change things for yourself and the local environment

• Faster and more appropriate and efficient infrastructure development



Public Private Partnerships (PPPs) need to focus on increasing the local responsibilities and attracting the private sector through transparency of planning and budgets.

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## CITY FORTHE PEOPLE

STRATEGIC 5 PRINCIPLE







## Towards eco-efficient and sustainable cities

## WIN-WIN SOLUTION

### The need for inclusive and sustainable cities

Cities are fast growing concentrations of people, economic growth, development and poverty and enormous footprints calling for investments to keep up with consumption needs.

### Infrastructure has key implications for urban development

Constructing, maintaining and operating infrastructure is very resource intensive and once built, infrastructures lock cities into specific consumption patterns for decades. Choices made today will determine the competitiveness, quality of life and sustainability of cities for decades to come.

### Eco-efficiency: a driver for competitiveness and liveability

Doing more with less means maximizing the quality of life, competitiveness and environmental sustainability of cities.

### A new way to build competitive and liveable cities

By initiating change, linking sectors and actors and identifying the multiple values of natural resources, we can turn green into a business opportunity and start to (re)build infrastructure which will be embraced by people, the city, the planet and our shared future.

### The guidelines

By reflecting on the key principles and criteria of eco-efficiency in detail, by giving best practice examples and by paving the path forward, the guidelines will provide crucial lessons and steering in developing infrastructure and cities in a sustainable way. With tools and methods to apply eco-efficiency principles to infrastructure development, you will be able to prioritize appropriate policies and interventions and develop strategies and plans for implementation. The guidelines will inform and guide inspired politicians and planners who believe that cities are crucial in improving the quality of our lives.



Keep the holistic view: think globally, act locally!

### **Endnotes and References**

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<sup>13</sup> UN-Habitat (2010). The state of Asian cities 2010/2011

<sup>14</sup> Latin America and the Caribbean GDP in millions of US dollars: 3,949,249. An estimate for 2009 produced by the International Monetary Fund in April 2010.

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<sup>18</sup> GDP in Millions of US dollars: Buenos Aires: 36,2; Uruguay: 31,511; Paraguay: 14,216. International Monetary fund 2009. <sup>19</sup> CTL (2000) Congreso de Transporte de Lima. Organizado por la Municipalidad de Lima

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### **Photographs**

Cover: Kibae Park, Joris Oele, Morana Stipisic, ESCAP/ Page 2: Kibae Park/ Page 6: Kibae Park/ Page 7: left - Fang-zhou Zhou, right - Ulsan Metropolitan City/ Page 14: top - Stephanie Vacek, right - Morana Stipisic, bottom - Lina Faria/ Page 16: Ulsan Metropolitan City/ Page 18: top - Flaminia Maietti, middle right - Enrique Peñalosa, bottom - Public Utilities Board (PUB) Singapore/ Page 20: top - Kibae Park, bottom - Ulsan Metropolitan City/ Page 22: top left - Kitakyushu initiative, top right - Kibae Park, bottom - ESCAP, Page 24: Evert Doorn

### Sources of guotes are not referenced. We kindly ask for the understanding of the authors.

### **Carbon Footprint**

is a measure of the impact our activities have on the environment, and in particular climate change. It relates to the amount of greenhouse gases produced in our day-to-day lives through burning fossil fuels for electricity, heating and transportation etc. It is a measurement of all greenhouse gases we individually produce and has units of tonnes (or kg) of carbon dioxide equivalent.

To calculate your carbon footprint, go to online: www.carbonfootprint.com/calculator.aspx (visited 4-11-2010) Source: Carbon Footprint <sup>™</sup>. Online: www.carbonfootprint.com (visited 4-11-2010)

### **Carrying Capacity**

can be defined as the maximal population size of a given species that an area can support without reducing its ability to support the same species in the future. Specifically, it is a measure of the amount of renewable resources in the environment in units of the number of organisms these resources can support. Source: Roughgarden (1979)

### Eco-efficiency

is defined as 'the delivery of competitively-priced goods and services that satisfy human needs and bring quality of life, while progressively reducing ecological impacts and resource intensity throughout the life-cycle to a level at least in line with the earth's estimated carrying capacity'. Source: WBCSD (2000)

### **Ecological Footprint**

is a measure of how much biologically productive land and water an individual, population or activity requires to produce all the resources it consumes and to absorb the waste it generates using prevailing technology and resource management practices. Today humanity uses the equivalent of 1.5 planets to provide the resources we use and absorb our waste. If everyone lived the lifestyle of the average American we would need 5 planets. Turning resources into waste faster than waste can be turned back into resources puts us in global ecological overshoot, depleting the very resources on which human life and biodiversity depend.

Source: Global Footprint Network, Online: www.footprintnetwork.org (visited 4-11-2010)

### Eco-Industrial Park (EIP)

is a community of businesses that cooperate with each other and with the local community to efficiently share resources (information, materials, water, energy, infrastructure and natural habitat), leading to economic gains, gains in environmental guality, and equitable enhancement of human resources for the business and local community' Source: Chertow: Uncovering Industrial Symbiosis (2007)

### Life cycle analysis and thinking

implies that everyone in the whole chain of a product's life cycle, from cradle to grave, has a responsibility and a role to play, taking into account all relevant external effects. From the extraction of the raw material through refining, manufacturing, use or consumption to its reuse, recycling or disposal, individuals must be aware of the impact that this product has on the environment and try to reduce it as much as possible. The impacts of all life cycle stages need to be considered when taking informed decisions on the production and consumption patterns, policies and management strategies.

Source: UNEP (2003)

### Sustainable Development

The Brundtland Report of the World Commission on Environment and Development defines sustainable development as follows: 'Humanity has the ability to make development sustainable – to ensure that it meets the needs of the present without compromising the ability of future generations to meets their needs.' Source: United Nations (1987)

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